

FY 2011-2012 ADOPTED BUDGET
SUMMARY (Excludes Sewer Fund; Self Insurance Funds Below)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011-2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
OPENING BALANCE (Pages S2-S4)	633,498	527,900	527,900	527,900	(10,000)	(10,000)	-	-
Revenues: (S8-S9)								
Taxes (S8)	12,468,426	12,759,000	12,852,000	12,858,000	12,950,000	12,950,000	1.5%	191,000
Fines (S8)	33,912	33,000	35,000	29,000	29,000	29,000	(12.1%)	(4,000)
Investment Earnings & Rents (S8)	497,606	457,500	453,500	453,500	599,000	599,000	30.9%	141,500
Revenue from Other Agencies (S8)	448,926	452,000	455,000	458,000	458,000	458,000	1.3%	6,000
Charges for Services & Permits (S9)	1,809,863	1,901,000	1,986,000	2,101,000	2,213,000	2,213,000	16.4%	312,000
Other Revenues (S9)	3,863,469	4,499,000	640,000	435,200	3,773,000	3,773,000	(16.1%)	(726,000)
TOTAL REVENUE (S9):	19,122,202	20,101,500	16,421,500	16,334,700	20,022,000	20,022,000	(0.40%)	(79,500)
Expenditures (S14-S15):								
Mayor and Council (GG4)	60,604	63,100	63,100	56,700	65,200	65,200	3.3%	2,100
Legal Services (GG6)	91,067	115,000	200,000	220,000	115,000	115,000	0.0%	-
Town Administration (GG9)	493,646	484,500	484,500	477,100	498,700	498,700	2.9%	14,200
Administrative & Financial Services (GG13)	1,038,145	1,033,600	1,033,600	1,044,100	1,097,500	1,097,500	6.2%	63,900
Planning & Building (PB3)	730,991	576,300	576,300	564,000	693,100	693,100	20.3%	116,800
Police Services (P3)	3,054,384	3,000,000	3,050,000	3,050,000	3,044,000	3,044,000	1.5%	44,000
Fire Department (F4)	4,074,784	4,067,400	4,067,400	3,979,600	4,263,700	4,263,700	4.8%	196,300
Public Works Department (PW4)	2,767,273	2,788,400	2,782,500	2,665,300	2,696,800	2,696,800	(3.3%)	(91,600)
Recreation Department (R3)	1,143,359	1,189,000	1,189,000	1,090,900	1,282,300	1,282,300	7.9%	93,300
Park Madera Center Debt (Q10)	773,027	774,200	774,200	774,200	775,200	775,200	0.1%	1,000
TRANS Short Term Debt (Q10)	3,583,651	3,584,000	-	-	3,584,000	3,584,000	0.0%	-
Other Debt Service (Q10-Q11)	240,205	240,200	240,200	240,200	218,300	218,300	(9.1%)	(21,900)
Other Activities & JPA's (Q3-Q16)	433,548	441,100	435,500	430,400	444,600	444,600	0.8%	3,500
Capital Projects (GC6)	742,281	3,125,000	2,675,000	2,280,500	1,273,000	1,233,000	(59.3%)	(1,852,000)
TOTAL EXPENDITURES (S14-S15):	19,226,965	21,481,800	17,571,300	16,873,000	20,051,400	20,011,400	(6.7%)	(1,430,400)
Inventory Adjustment	(801)	0	0	0	0	0	-	-
CLOSING BALANCE (S2-S4)	527,934	(852,400)	(621,900)	(10,400)	(39,400)	600	-	-
INTERNAL SERVICE SELF INSURANCE FUNDS								
OPENING BALANCE (GG16)	230,178	230,000	230,000	230,000	307,000	307,000	-	-
Charges to Departments (GG17)	541,000	427,000	427,000	427,000	368,000	368,000	(13.8%)	(59,000)
Interest Earnings (GG16)	549	0	0	0	0	0	0	0
Expenditures (GG16)	(541,446)	(427,000)	(427,000)	(350,000)	(368,000)	(368,000)	13.8%	59,000
CLOSING BALANCE (GG16)	230,281	230,000	230,000	307,000	307,000	307,000	-	-
RESERVE	-	-	-	-	-	307,600	-	-

FY 2011-2012 ADOPTED BUDGET
REVENUE DETAIL (S8-S9)
(Excludes Sewer Fund & Self-Insurance Funds)

	<u>Actual</u> 2009/2010	<u>Original</u> Budget 2010/2011	<u>Adjusted</u> Budget 2010/2011	<u>Estimate</u> 2010/2011	<u>Staff</u> Request 2011/2012	<u>Council</u> Approve 2011/2012	<u>Percent</u> Change %	<u>Dollar</u> Change \$
Taxes								
Property Taxes	3,897,558	3,938,000	3,860,000	3,869,000	3,869,000	3,869,000	(1.8%)	-
Property Taxes - in lieu of MVLF	733,097	733,000	724,000	724,000	724,000	724,000	(1.2%)	(9,000)
Paramedic Tax	364,244	397,000	397,000	397,000	397,000	397,000	0.0%	-
Storm Drainage Tax	640,422	640,000	640,000	640,000	640,000	640,000	0.0%	-
Sales and Use Taxes	5,034,997	5,200,000	5,300,000	5,300,000	5,300,000	5,300,000	1.9%	100,000
Transient Lodging Taxes	524,561	500,000	555,000	555,000	555,000	555,000	11.0%	55,000
Franchise Taxes	768,610	846,000	846,000	853,000	940,000	940,000	11.1%	94,000
Business License Taxes	456,632	460,000	460,000	460,000	465,000	465,000	1.1%	5,000
Real Property Transfer Taxes	48,305	45,000	70,000	60,000	60,000	60,000	33.3%	15,000
Subtotal, Taxes:	12,468,426	12,759,000	12,852,000	12,858,000	12,950,000	12,950,000	1.5%	260,000
Fines	33,912	33,000	35,000	29,000	29,000	29,000	(12.1%)	(4,000)
Investment Earnings								
Town General Fund & Leases	45,321	49,000	49,000	50,000	46,000	46,000	(6.1%)	(3,000)
Park Madera Center Net Income *	443,025	401,500	401,500	401,500	547,000	547,000	36.2%	145,500
Other Restricted Funds	9,260	7,000	3,000	2,000	6,000	6,000	(14.3%)	(1,000)
Subtotal, Investment Earnings:	497,606	457,500	453,500	453,500	599,000	599,000	30.9%	141,500
Revenue from Other Agencies								
State Motor Vehicle License Fees (MVLF)	28,621	25,000	25,000	25,000	25,000	25,000	0.0%	-
State Gasoline Taxes	258,353	272,000	272,000	272,000	272,000	272,000	0.0%	-
State Property Tax Relief	23,004	23,000	23,000	23,000	23,000	23,000	0.0%	-
State Public Safety Sales Tax	59,445	60,000	60,000	63,000	63,000	63,000	5.0%	3,000
State Mandated Cost Reimbursement	0	0	2,000	2,000	0	0	0.0%	-
TAM Sales Tax Override	79,503	72,000	73,000	73,000	75,000	75,000	4.2%	3,000
Subtotal, Revenue from Other Agencies:	448,926	452,000	455,000	458,000	458,000	458,000	1.3%	6,000
Charges for Services & Permits								
Accounting Services to Sewer Fund	48,877	50,000	50,000	50,000	50,000	50,000	0.0%	-
Building Charges	176,604	155,000	225,000	235,000	305,000	305,000	96.8%	150,000
Engineering Charges	45,241	50,000	50,000	60,000	65,000	65,000	30.0%	15,000
Planning Charges	86,787	91,000	51,000	61,000	61,000	61,000	(33.0%)	(30,000)
Recreation Charges	704,693	840,000	840,000	926,000	963,000	963,000	14.6%	123,000
Ambulance Charges	679,848	653,000	703,000	703,000	703,000	703,000	7.7%	50,000
Parks Maintenance & Operation	30,931	25,000	30,000	30,000	30,000	30,000	20.0%	5,000
Other Charges	36,882	37,000	37,000	36,000	36,000	36,000	(2.7%)	(1,000)
Subtotal, Charges for Services & Permits:	1,809,863	1,901,000	1,986,000	2,101,000	2,213,000	2,213,000	16.4%	312,000

* Modified Accrual Basis

FY 2011-2012 ADOPTED BUDGET
REVENUE DETAIL (S8-S9)
(Excludes Sewer Fund & Self-Insurance Funds)

	<u>Actual</u> 2009/2010	<u>Original</u> Budget 2010/2011	<u>Adjusted</u> Budget 2010/2011	<u>Estimate</u> 2010/2011	<u>Staff</u> Request 2011/2012	<u>Council</u> Approve 2011/2012	<u>Percent</u> Change %	<u>Dollar</u> Change \$
Other Revenues								
State Recreation Grants	0	246,000	246,000	220,000	0	0	(100.0%)	(246,000)
State Fire Disasters	118,547	0	0	0	0	0	0.0%	-
State Bay Trail Study Grant	18,416	120,000	120,000	0	120,000	120,000	0.0%	-
Miscellaneous Grants	130,772	0	0	1,000	23,000	23,000	100.0%	23,000
TAM Grants	0	160,000	160,000	100,000	60,000	60,000	(62.5%)	(100,000)
Higgins Landing Grants	29,833	450,000	0	0	0	0	(100.0%)	(450,000)
Street Impact Fees	73,248	55,000	100,000	100,000	100,000	100,000	81.8%	45,000
July 4th	8,102	8,000	9,000	9,200	10,000	10,000	25.0%	2,000
Other Revenue	24,304	0	5,000	5,000	0	0	0.0%	-
Subtotal, Other Revenues:	403,222	1,039,000	640,000	435,200	313,000	313,000	(69.9%)	(726,000)
SUBTOTAL, REVENUES:	15,661,955	16,641,500	16,421,500	16,334,700	16,562,000	16,562,000	(0.5%)	(79,500)
Other Sources of Funds:								
Proceeds from Tax Revenue								
Anticipation Notes (TRANS) **	3,460,247	3,460,000	0	0	3,460,000	3,460,000	0.00%	-
TOTAL REVENUES:	19,122,202	20,101,500	16,421,500	16,334,700	20,022,000	20,022,000	(0.40%)	(79,500)

** TRANS is a cash management tool and is classified as an "Agency Fund". Does not report revenue or expenditures.

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
<u>Mayor and Council (GG4-5)</u>								
Total FTE:	0	0	0	0	0	0	0.0%	-
Employee Services:								
Salaries	17,850	17,100	17,100	17,100	18,600	18,600	8.8%	1,500
FICA	232	300	300	300	300	300	0.0%	-
PERS	3,046	3,200	3,200	3,200	3,700	3,700	5.6%	500
Fringe Benefits	1,106	1,500	1,500	2,000	2,600	2,600	73.3%	1,100
Subtotal, Employee Services:	22,234	22,100	22,100	22,600	25,200	25,200	14.0%	3,100
Office & Other Expenses	2,263	3,000	3,000	6,500	2,500	2,500	(16.7%)	(500)
Community Grants	12,500	12,500	12,500	12,000	12,000	12,000	(4.0%)	(500)
Meetings	2,562	2,500	2,500	2,000	2,500	2,500	0.0%	-
Conferences and Conventions	1,386	2,000	2,000	1,500	2,000	2,000	0.0%	-
Awards and Appreciation	1,117	2,000	2,000	600	2,000	2,000	0.0%	-
Memberships and Subscriptions	7,600	8,000	8,000	7,600	8,000	8,000	0.0%	-
Election Services	10,942	11,000	11,000	3,900	11,000	11,000	0.0%	-
Total, Mayor and Council:	60,604	63,100	63,100	56,700	65,200	65,200	3.3%	2,100
<u>Legal Services (GG6)</u>								
Total FTE:	0	0	0	0	0	0	0.0%	-
Legal Expenses	91,067	115,000	200,000	220,000	115,000	115,000	0.0%	-
Total, Legal Services:	91,067	115,000	200,000	220,000	115,000	115,000	0.0%	-
<u>Financing Source</u>								
Town General Revenues	151,671	178,100	263,100	276,700	180,200	180,200	1.2%	2,100

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
<u>Town Administration (GG7-GG10)</u>								
Total FTE:	2.25	2.25	2.25	2.25	2.25	2.25	0.0%	-
Employee Services:								
Salaries	304,776	293,500	293,500	293,500	309,300	309,300	5.4%	15,800
FICA	3,065	2,800	2,800	2,800	3,000	3,000	7.1%	200
PERS	51,216	47,700	47,700	47,700	58,800	58,800	23.3%	11,100
Fringe Benefits	24,317	25,600	25,600	25,600	26,000	26,000	1.6%	400
Part-time Help	18,683	15,000	15,000	10,000	15,000	15,000	0.0%	-
Janitorial Services	5,569	6,500	6,500	6,500	6,500	6,500	0.0%	-
Subtotal, Employee Services:	407,626	391,100	391,100	386,100	418,600	418,600	7.0%	27,500
Office & Other Expenses	21,956	26,000	26,000	26,100	23,000	23,000	(11.5%)	(3,000)
Personnel Admin. Expenses	8,832	10,800	10,800	9,300	9,500	9,500	(12.0%)	(1,300)
Customer Tracking System	7,657	7,000	7,000	8,000	0 *	0	(100.0%)	(7,000) *
Conferences & Conventions	167	1,000	1,000	-	0	0	(100.0%)	(1,000)
Meetings	1,290	2,500	2,500	1,500	1,500	1,500	(40.0%)	(1,000)
Memberships and Subscriptions	313	500	500	500	500	500	0.0%	-
Telephone	4,303	5,000	5,000	5,000	5,000	5,000	0.0%	-
Town Hall Maintenance Charges	10,002	19,600	19,600	19,600	22,400	22,400	14.3%	2,800
Self Insurance Allocation	31,500	21,000	21,000	21,000	18,200	18,200	(13.3%)	(2,800)
Total, Town Administration:	493,646	484,500	484,500	477,100	498,700 **	498,700	2.9%	14,200 **

* Transferred to Engineering & Public Works Administration

** $498,700 + 8,200 = 506,900$ $484,500 \div 506,900 = 4.6\%$ Increase

Financing Source

Town General Revenues	493,646	484,500	484,500	477,100	498,700	498,700	2.9%	14,200
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FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	Actual <u>2009/2010</u>	Original Budget <u>2010/2011</u>	Adjusted Budget <u>2010/2011</u>	Estimate <u>2010/2011</u>	Staff Request <u>2011/2012</u>	Council Approve <u>2011/2012</u>	Percent Change %	Dollar Change \$
<u>Administrative and Financial Services (GG11-19)</u>								
Total FTE:	4.50	4.50	4.50	4.50	4.00	4.00	(11.1%)	-
Employee Services:								
Salaries	436,155	390,600	390,600	390,600	395,200	395,200	1.2%	4,600
FICA	4,441	5,000	5,000	5,000	5,000	5,000	0.0%	-
PERS	71,058	55,900	55,900	55,900	71,100	71,100	27.2%	15,200
Fringe Benefits	56,590	58,900	58,900	58,900	60,900	60,900	3.4%	2,000
Janitorial Services	2,864	3,300	3,300	3,300	3,300	3,300	0.0%	-
Subtotal, Employee Services:	571,108	513,700	513,700	513,700	535,500	535,500	4.2%	21,800
Office & Other Expenses	32,565	29,500	29,500	29,000	29,000	29,000	(1.7%)	(500)
Contract Personnel	0	0	0	0	9,600 *	9,600	100.0%	9,600 *
Equipment Maintenance	89,664	102,000	102,000	102,000	103,000	103,000	1.0%	1,000
Retired Employees Health Insurance	272,158	300,000	300,000	311,000	332,000	332,000	10.7%	32,000
GASB No. 45	10,000	25,000	25,000	25,000	25,000	25,000	0.0%	-
Annual Audits	37,975	39,000	39,000	39,000	39,000	39,000	0.0%	-
Meetings	739	1,000	1,000	1,000	1,000	1,000	0.0%	-
Memberships and Subscriptions	485	500	500	500	500	500	0.0%	-
Telephone	2,107	2,000	2,000	2,000	2,000	2,000	0.0%	-
Town Hall Maintenance Charges	5,144	10,100	10,100	10,100	11,500	11,500	13.9%	1,400
Self Insurance Allocation	16,200	10,800	10,800	10,800	9,400	9,400	(13.0%)	(1,400)
Total, Administrative and Financial Services:	1,038,145	1,033,600	1,033,600	1,044,100	1,097,500	1,097,500	6.2%	63,900

* 320 Hours - 8 hours Per Week After 9/04/11.

Financing Sources

Cost Recovery	12,708	12,000	12,000	12,000	12,000	12,000	-	-
Sewer Fund	48,877	50,000	50,000	50,000	50,000	50,000	-	-
Town General Revenues	976,560	971,600	971,600	982,100	1,035,500	1,035,500	6.6%	63,900
Totals:	1,038,145	1,033,600	1,033,600	1,044,100	1,097,500	1,097,500	6.2%	63,900

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	Actual <u>2009/2010</u>	Original Budget <u>2010/2011</u>	Adjusted Budget <u>2010/2011</u>	Estimate <u>2010/2011</u>	Staff Request <u>2011/2012</u>	Council Approve <u>2011/2012</u>	Percent Change %	Dollar Change \$
<u>Planning and Building (PB3-9)</u>								
Total FTE:	4.00	3.50	3.50	3.50	4.00	4.00	14.3%	-
Employee Services:								
Salaries	489,731	366,000	366,000	363,000	412,800	412,800	12.8%	46,800
FICA	7,023	7,200	7,200	6,700	6,300	6,300	(12.5%)	(900)
PERS	74,576	51,000	51,000	51,000	73,700	73,700	44.5%	22,700
Fringe Benefits	60,969	40,800	40,800	40,800	73,600	73,600	80.4%	32,800
Janitorial Services	7,478	8,700	8,700	8,700	8,700	8,700	0.0%	-
Subtotal, Employee Services:	639,777	473,700	473,700	470,200	575,100	575,100	21.4%	101,400
Office and Other Expense	28,899	36,000	36,000	31,600	36,900	36,900	2.5%	900
Contract Personnel	0	0	0	0	15,000 *	15,000	100.0%	15,000 *
Motor Vehicle Expenses	1,058	2,300	2,300	1,300	2,300	2,300	0.0%	-
Building Inspection Services	1,360	2,500	2,500	3,000	5,000	5,000	100.0%	2,500
GIS Land Use and Zoning Maps	960	3,000	3,000	0	0	0	(100.0%)	(3,000)
Meetings	627	1,000	1,000	1,000	1,000	1,000	0.0%	-
Memberships and Subscriptions	427	1,000	1,000	600	1,000	1,000	0.0%	-
Telephone	2,152	2,800	2,800	2,300	2,800	2,800	0.0%	-
Town Hall Maintenance Charges	13,431	25,800	25,800	25,800	29,600	29,600	14.7%	3,800
Self-Insurance Allocation	42,300	28,200	28,200	28,200	24,400	24,400	(13.5%)	(3,800)
Total, Planning and Building:	730,991	576,300	576,300	564,000	693,100	693,100	20.3%	116,800

* 500 Hours - 12 Hours Per Week After 9/04/11.

Financing Sources

Planning Services Charges	86,787	91,000	51,000	61,000	61,000	61,000	-	-
Building Services Charges	176,604	155,000	225,000	235,000	305,000	305,000	-	-
Town General Revenues	467,600	330,300	300,300	268,000	327,100	327,100	(1.0%)	(3,200)
Totals:	730,991	576,300	576,300	564,000	693,100	693,100	20.3%	116,800

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
<u>Police Services (P3-35)</u>								
Allocation to Twin Cities Police Authority	3,054,384	3,000,000	3,050,000	3,050,000	3,044,000	3,044,000	1.5%	44,000
Total, Police Services:	3,054,384	3,000,000	3,050,000	3,050,000	3,044,000	3,044,000	1.5%	44,000

Financing Sources

Town General Revenues	2,961,027	2,907,000	2,955,000	2,958,000	2,952,000	2,952,000	1.6%	45,000
State ½¢ Sales Tax	59,445	60,000	60,000	63,000	63,000	63,000	-	-
Fines	33,912	33,000	35,000	29,000	29,000	29,000	-	-
Totals:	3,054,384	3,000,000	3,050,000	3,050,000	3,044,000	3,044,000	1.5%	44,000

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	Actual <u>2009/2010</u>	Original Budget <u>2010/2011</u>	Adjusted Budget <u>2010/2011</u>	Estimate <u>2010/2011</u>	Staff Request <u>2011/2012</u>	Council Approve <u>2011/2012</u>	Percent Change <u>%</u>	Dollar Change <u>\$</u>
Fire Department (F4-16)								
Total FTE:	20	20	20	19.5	19	19	(5.0%)	-
Employee Services:								
Salaries	2,099,201	2,107,200	2,107,200	2,077,000	2,109,400	2,109,400	0.1%	2,200
Volunteer Pay	15,290	20,000	20,000	20,000	20,000	20,000	0.0%	-
Overtime	157,449	110,000	110,000	180,000	195,000	195,000	77.3%	85,000
Fire Disaster Overtime	87,584	-	-	-	-	-	0.0%	-
FLSA Overtime	45,797	46,000	46,000	47,000	48,000	48,000	4.4%	2,000
Callback and Callback Overtime	6,730	8,500	8,500	5,000	7,000	7,000	(17.7%)	(1,500)
Holiday Pay	83,321	71,000	71,000	71,000	95,000	95,000	33.8%	24,000
FICA	34,351	34,900	34,900	33,900	36,100	36,100	3.4%	1,200
PERS	738,719	725,500	725,500	726,200	855,800	855,800	18.0%	130,300
Fringe Benefits	288,471	315,700	315,700	311,000	334,200	334,200	5.9%	18,500
Medical Benefits	10,240	6,000	6,000	6,000	6,000	6,000	0.0%	-
Subtotal, Employee Services:	3,567,153	3,444,800	3,444,800	3,477,100	3,706,500	3,706,500	7.6%	261,700
Equipment and Vehicle Expenses	90,954	115,500	115,500	97,600	100,800	100,800	(12.7%)	(14,700)
Office and Other Expenses	114,934	178,600	178,600	104,900	99,900	99,900	(44.1%)	(78,700)
Building Maintenance	15,269	25,000	25,000	17,600	19,500	19,500	(22.0%)	(5,500)
Fire Hazard Weed Abatement	0	0	0	0	55,000 *	55,000	100.0%	55,000 *
Vegetation Management	6,500	11,000	11,000	0	10,000	10,000	(9.1%)	(1,000)
Dispatch Services	52,868	68,000	68,000	68,000	68,000	68,000	0.0%	-
Marin OES JPA	5,930	6,000	6,000	6,000	6,000	6,000	0.0%	-
EMS Administrative Service	20,617	22,000	22,000	20,000	20,000	20,000	(9.1%)	(2,000)
Collection Charges	27,902	27,000	27,000	30,000	30,000	30,000	11.1%	3,000
Conferences and Conventions	0	2,000	2,000	600	0	0	(100.0%)	(2,000)
Meetings	390	500	500	400	500	500	0.0%	-
Memberships and Subscriptions	8,052	9,000	9,000	6,000	6,000	6,000	(33.3%)	(3,000)
Education and Training	12,022	22,000	22,000	15,400	19,500	19,500	(11.4%)	(2,500)
Utilities	33,193	34,000	34,000	34,000	34,000	34,000	0.0%	-
Self-Insurance Allocation	119,000	102,000	102,000	102,000	88,000	88,000	(13.7%)	(14,000)
Total, Fire Department:	4,074,784	4,067,400	4,067,400	3,979,600	4,263,700	4,263,700	4.8%	196,300
* Transferred from Public Works.								
Financing Sources								
Service Charges	18,445	25,000	25,000	24,000	24,000	24,000	-	-
Town General Revenues	2,893,700	2,942,400	2,942,400	2,855,600	3,014,700 *	3,014,700	2.5%	72,300
Southern Marin Fire Reimburse	0	0	0	0	125,000	125,000	-	-
Fire Disaster Reimburse	118,547	0	0	0	0	0	-	-
Paramedic Special Tax	364,244	397,000	397,000	397,000	397,000	397,000	-	-
Ambulance Charges	679,848	703,000	703,000	703,000	703,000	703,000	-	-
Totals:	4,074,784	4,067,400	4,067,400	3,979,600	4,263,700	4,263,700	4.8%	196,300

* 3,014,700 <55,000> = 2,959,700 2,942,400 ÷ 2,959,700 = 0.6% Increase

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	Actual <u>2009/2010</u>	Original Budget <u>2010/2011</u>	Adjusted Budget <u>2010/2011</u>	Estimate <u>2010/2011</u>	Staff Request <u>2011/2012</u>	Council Approve <u>2011/2012</u>	Percent Change <u>%</u>	Dollar Change <u>\$</u>
Public Works Department (PW4-27)								
Total FTE:	12.50	12.50	12.50	11.75	11.50	11.50	(8.0%)	-
Employee Services:								
Salaries	800,830	728,800	728,800	663,800	680,200	680,200	(6.7%)	(48,600)
Overtime	77,806	95,500	95,500	121,500	106,000	106,000	11.0%	10,500
Standby Time	11,605	11,400	11,400	11,400	11,400	11,400	0.0%	-
FICA	9,975	12,200	12,200	10,600	10,800	10,800	(11.5%)	(1,400)
PERS	116,513	115,400	115,400	107,300	126,100	126,100	9.3%	10,700
Fringe Benefits	181,010	173,900	173,900	174,400	169,500	169,500	(2.5%)	(4,400)
Part-time Help (Contract Personnel and Labor)	178,499	181,000	181,000	205,000	0	0	(100.0%)	(181,000)
Subtotal, Employee Services:	1,376,238	1,318,200	1,318,200	1,294,000	1,104,000	1,104,000	(16.3%)	(214,200)
Equipment and Vehicle Expenses	90,704	103,000	103,000	103,100	108,000	108,000	4.9%	5,000
Office and Other Expenses	27,623	123,400	123,400	116,400	124,900	124,900	1.2%	1,500
Contract Personal and Labor	0	0	0	0	200,000	200,000	100.0%	200,000
Customer Tracking System	0	0	0	0	8,200	8,200	100.0%	8,200
Civil Engineering Services	37,125	40,000	40,000	43,000	45,000	45,000	12.5%	5,000
GIS Software Support	5,211	10,000	10,000	8,000	10,000	10,000	0.0%	-
Infrastructure Valuation	3,850	5,000	5,000	5,000	5,000	5,000	0.0%	-
75% Marin Map JPA	6,750	6,800	6,800	6,800	6,800	6,800	0.0%	-
75% Building Rental	57,471	58,800	58,800	58,800	60,000	60,000	2.0%	1,200
Flood Control Facilities and Machinery Maintenance	119,175	167,000	167,000	183,000	164,000	164,000	(1.8%)	(3,000)
Storm Drainage Tax Collection	6,700	7,000	7,000	7,000	7,000	7,000	0.0%	-
Electricity for Pump Stations	40,798	30,000	30,000	40,000	40,000	40,000	33.3%	10,000
Park and Landscaping Facilities Repair and Maintenance	214,459	144,000	144,000	118,500	118,000	118,000	(18.1%)	(26,000)
Water for Parks and Landscaping	85,338	100,000	100,000	100,000	100,000	100,000	0.0%	-
Street Repairs	83,551	100,000	100,000	25,000	100,000	100,000	0.0%	-
Equipment and Machinery Rentals	2,846	3,000	3,000	500	1,500	1,500	(50.0%)	(1,500)
Street Lighting Maintenance and Electricity	76,853	75,000	75,000	75,000	75,000	75,000	0.0%	-
Street Traffic Signals, Signs, Striping, Maintenance and Electricity	102,720	97,000	97,000	98,000	98,000	98,000	1.0%	1,000
Weed Abatement	63,550	56,000	56,000	55,000	15,000	15,000	(73.2%)	(41,000)
MCSTOPPP - JPA	23,544	24,000	18,100	17,400	24,000	24,000	0.0%	-
NPDES Permit	3,600	4,000	4,000	3,600	4,000	4,000	0.0%	-
MOU Meals and Meetings	1,858	4,500	4,500	4,000	4,500	4,500	0.0%	-
Education and Training	1,474	3,500	3,500	800	1,200	1,200	(65.7%)	(2,300)
Other Utilities	41,077	51,700	51,700	45,700	49,700	49,700	(3.9%)	(2,000)
Corp Yard Overhead	61,758	55,500	55,500	55,700	50,000	50,000	(9.9%)	(5,500)
Self-Insurance Allocation	233,000	201,000	201,000	201,000	173,000	173,000	(13.9%)	(28,000)
Total, Public Works Department:	2,767,273	2,788,400	2,782,500	2,665,300	2,696,800	2,696,800	(3.3%)	(91,600)

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
<u>Public Works Department (PW4-27) - Continued</u>								
<u>Financing Sources</u>								
Solid Waste Franchise	165,749	231,000	231,000	231,000	303,000	303,000	-	-
Street Impact Fees	83,551	100,000	100,000	25,000	100,000	100,000		
Gas Taxes - For Operations	72,825	72,000	72,000	72,000	72,000	72,000	-	-
Engineering Service Charges	45,241	50,000	50,000	60,000	65,000	65,000	-	-
Parks Maintenance & Operation	30,931	25,000	25,000	30,000	30,000	30,000	-	-
Town General Revenues	2,368,976	2,310,400	2,304,500	2,247,300	2,126,800 *	2,126,800	(8.0%)	(183,600)
Totals:	2,767,273	2,788,400	2,782,500	2,665,300	2,696,800	2,696,800	(3.3%)	(91,600)

* 2,126,800 + 55,000 - 8,200 = 2,173,600 2,310,400 ÷ 2,173,600 = (5.9%) Decrease

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
<u>Recreation Department (R3-13)</u>								
Total FTE:	3	3	3	3	3	3	0.0%	0
Employee Services:								
Salaries	255,834	240,000	240,000	240,000	253,300	253,300	5.5%	13,300
FICA	31,038	35,000	35,000	33,000	36,000	36,000	2.9%	1,000
PERS	45,012	36,800	36,800	36,800	45,800	45,800	24.5%	9,000
Fringe Benefits	35,030	32,400	32,400	36,400	33,800	33,800	4.3%	1,400
Part-time Help	332,958	365,000	365,000	328,000	372,000	372,000	1.9%	7,000
Instructors' Pay	91,974	135,000	135,000	103,000	135,000	135,000	0.0%	-
Subtotal, Employee Services:	791,846	844,200	844,200	777,200	875,900	875,900	3.8%	31,700
Motor Vehicle Expense	864	4,000	4,000	0	1,000	1,000	(75.0%)	(3,000)
Office and Other Expense	32,657	34,800	34,800	30,600	33,500	33,500	(3.7%)	(1,300)
Recreation Supplies	61,122	71,000	71,000	68,000	70,000	70,000	(1.4%)	(1,000)
Building Maintenance	31,640	34,000	34,000	34,000	34,000	34,000	0.0%	-
Data Processing Maintenance	8,343	17,000	17,000	16,000	17,000	17,000	0.0%	-
Admissions, Lodging & Travel	23,328	24,000	24,000	20,000	27,000	27,000	12.5%	3,000
Publicity and Marketing	29,675	27,000	27,000	22,000	25,000	25,000	(7.4%)	(2,000)
Conferences and Conventions	1,002	1,000	1,000	1,000	1,000	1,000	0.0%	-
Meetings	1,154	1,500	1,500	1,700	1,500	1,500	0.0%	-
Memberships and Subscriptions	1,581	1,500	1,500	1,700	1,900	1,900	26.7%	400
Education and Training	990	1,000	1,000	1,000	1,000	1,000	0.0%	-
Senior Citizens' Programs	9,434	10,000	10,000	5,000	10,000	10,000	0.0%	-
Utilities	20,684	23,000	23,000	22,700	22,500	22,500	(2.2%)	(500)
Larkspur School Dist. - Gym Maint. And Operations	14,122	16,000	16,000	16,000	16,000	16,000	0.0%	-
Janitorial Supplies	3,686	4,000	4,000	4,000	4,000	4,000	0.0%	-
Janitorial Services	40,375	45,000	45,000	40,000	45,000	45,000	0.0%	-
Self-Insurance Allocation	61,000	30,000	30,000	30,000	26,000	26,000	(13.3%)	(4,000)
Patio Renovation	9,856	0	0	0	0	0	0.0%	-
Recreation Center Roof	0	0	0	0	70,000	70,000	100.0%	70,000
Total, Recreation Department:	1,143,359	1,189,000	1,189,000	1,090,900	1,282,300	1,282,300	7.9%	93,300
<u>Financing Sources</u>								
Recreation Center & Programs	153,101	200,000	200,000	190,000	215,000	215,000	-	-
Outdoor Facilities & Programs	117,784	145,000	145,000	140,000	140,000	140,000	-	-
Neil Cummins Gym & Programs	26,285	50,000	50,000	39,000	45,000	45,000	-	-
Kids Club After School Programs	92,918	110,000	110,000	112,000	118,000	118,000	-	-
Summer Camps & Playground Program	189,477	210,000	210,000	320,000	320,000	320,000	-	-
Park & Rec Capital Fees	0	0	0	0	70,000	70,000	-	-
Town General Revenues	563,794	474,000	474,000	289,900	374,300	374,300	(21.0%)	(99,700)
Totals:	1,143,359	1,189,000	1,189,000	1,090,900	1,282,300	1,282,300	7.9%	93,300

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
<u>Debt Service</u>								
Debt Service - Park Madera Center *	773,027	774,200	774,200	774,200	775,200	775,200	0.1%	1,000
Debt Service - Tax Revenue Anticipation Notes **	3,583,651	3,584,000	-	-	3,584,000	3,584,000	0.0%	-
Debt Service - 152 Willow Avenue	123,271	123,300	123,300	123,300	123,300	123,300	0.0%	-
Debt Service - Superior Court Traffic Fine Reimb.	37,521	37,500	37,500	37,500	15,600	15,600	(58.4%)	(21,900)
Debt Service - Police Facility Site Acquisition	79,413	79,400	79,400	79,400	79,400	79,400	0.0%	-
Total, Debt Service:	4,596,883	4,598,400	1,014,400	1,014,400	4,577,500	4,577,500	(0.5%)	(20,900)

* Modified Accrual Accounting Basis

** TRANs is a cash management tool and is classified as an "Agency Fund". Does not report revenue or expenditures.

Financing Sources

Rentals - 152 Willow Avenue	24,021	24,000	24,000	24,000	25,800	25,800		1,800
Net Rentals - Park Madera Center *	443,025	401,500	401,500	401,500	547,000	547,000		145,500
Proceeds TRANs	3,435,000	3,435,000	0	-	3,435,000	3,435,000		-
Interest Earnings - TRANs	30,951	29,000	0	-	29,000	29,000		-
Deficit PMC Fund	330,002	372,700	372,700	372,700	228,200	228,200		(144,500)
Town General Revenues	333,884	336,200	216,200	216,200	312,500	312,500	(7.1%)	(23,700)
Totals:	4,596,883	4,598,400	1,014,400	1,014,400	4,577,500	4,577,500	(0.5%)	(20,900)

FY 2011-2012 ADOPTED BUDGET
EXPENDITURE DETAIL
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
<u>Other Budgets:</u>								
Animal Control Services	94,240	97,000	94,000	90,000	90,000	90,000	(7.2%)	(7,000)
Marin Telecommunications Agency	16,891	28,000	14,900	14,900	25,000	25,000	(10.7%)	(3,000)
Property Tax Collection	87,964	92,000	103,400	103,400	104,000	104,000	13.0%	12,000
4th of July Program	10,550	11,000	10,000	9,200	10,000	10,000	(9.1%)	(1,000)
CM Chamber of Commerce	104,963	100,000	111,000	111,000	111,000	111,000	11.0%	11,000
Marin Radio Authority	60,095	60,100	53,600	53,600	53,600	53,600	(10.8%)	(6,500)
Transportation Authority of Marin	14,687	15,000	15,000	14,800	15,000	15,000	0.0%	-
LAFCO	11,230	12,000	7,600	7,600	9,000	9,000	(25.0%)	(3,000)
Marin General Services Agency	11,076	12,000	12,000	11,900	13,000	13,000	8.3%	1,000
Marin Housing Authority	21,852	14,000	14,000	14,000	14,000	14,000	0.0%	-
Total, Other Budgets:	433,548	441,100	435,500	430,400	444,600	444,600	0.8%	3,500
 <u>Financing Sources</u>								
Donations - Chamber of Commerce	8,102	8,000	9,000	9,200	10,000	10,000	-	2,000
Restricted Transient Taxes	104,963	100,000	111,000	111,000	111,000	111,000	-	11,000
Town General Revenues	320,483	333,100	315,500	310,200	323,600	323,600	(2.9%)	(9,500)
Totals:	433,548	441,100	435,500	430,400	444,600	444,600	0.8%	3,500
 <u>Capital Projects and Studies (GC2-GC6)</u>								
Financed by Restricted Funds								
Totals on Page GC6:	742,281	3,125,000	2,675,000	2,280,500	1,273,000	1,233,000	(59.3%)	(1,852,000)
TOTAL EXPENDITURES:	19,226,965	21,481,800	17,571,300	16,873,000	20,051,400	20,011,400	(6.7%)	(1,430,400)

FY 2011-2012 ADOPTED BUDGET
FULL TIME EQUIVALENT EMPLOYEES (S26-S27)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011-2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>
Town Administration							
Town Manager	1	1	1	1	1	1	
Asst. To Town Manager/Town Clerk	1	1	1	1	1	1	
Confidential Secretary	0.25	0.25	0.25	0.25	0.25	0.25	
Total FTE, Town Administration:	2.25	2.25	2.25	2.25	2.25	2.25	0.0%
Administrative & Financial Services							
Director of Admin. Services/ Town Treasurer	1	1	1	1	1	1	
Administrative Services/ Accounting Technicians	1.50	1.50	1.50	1.50	1	1	
Information Systems Coordinator	0.50	0.50	0.50	0.50	0.50	0.50	
Business License Enforcement Officer/ Accounting Technician	1	1	1	1	1	1	
Facilities Worker	0.50	0.50	0.50	0.50	0.50	0.50	
Total FTE, Admin. and Financial Services:	4.50	4.50	4.50	4.50	4.00	4.00	(11.1%)
Planning & Building							
Director of Planning/Asst. Town Manager	1	0.50	0.50	0.50	0	0	
Director of Planning and Building	0	0.50	0.50	0.50	1	1	
Senior Planner	0.50	0	0	0	0	0	
Associate Planner	1	1	1	1	1	1	
Building Official	1	1	1	1	1	1	
Permit Technican	0	0	0	0	1	1	
Confidential Secretary	0.50	0.50	0.50	0.50	0	0	
Total FTE, Planning & Building:	4.00	3.50	3.50	3.50	4.00	4.00	14.3%
Fire Department							
Director of Emergency Services	1	1	1	1	1	1	
Fire Ballation Chiefs	3	3	3	3	3	3	
Fire Captain/Paramedics	3	3	3	3	3	3	
Fire Engineer/Paramedics	8	8	8	8	8	8	
Firefighter/Engineer	1	1	1	0.50	0	0	
Firefighter/Paramedics	0	0	0	0	3	3	
Apprentice Firefighters	3	3	3	3	0	0	
Administrative Assistant	1	1	1	1	1	1	
Total FTE, Fire Department:	20	20	20	19.50	19	19	(5.0%)

FY 2011-2012 ADOPTED BUDGET
FULL TIME EQUIVALENT EMPLOYEES (S26-S27)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011-2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>
Public Works Department							
Director of Public Works/Town Engineer	0.50	0.50	0.50	0.50	0.00	0.00	
Director of Public Works	0	0	0	0	1	1	
Sanitary Services Manager	1	1	1	1	0	0	
Senior Civil Engineer	0	0	0	0	0.50	0.50	
Administrative Assistant	1	1	1	1	1	1	
Superintendent of Public Works	1	1	1	1	1	1	
Assistant Superintendent of Public Works	1	1	1	1	1	1	
Equipment Mechanic	1	1	1	1	1	1	
Senior Maintenance Workers	0	2	2	2	2	2	
Maintenance Workers	7	5	5	4.25	4	4	
Total FTE, Public Works Dept.:	12.50	12.50	12.50	11.75	11.50	11.50	(8.0%)
Recreation Department							
Director of Recreation & Leisure Services	1	1	1	1	1	1	
Recreation Coordinators	2	2	2	2	2	2	
Total FTE, Recreation Dept.:	3	3	3	3	3	3	0.0%
TOTAL FTE:	46.25	45.75	45.75	44.50	43.75	43.75	(4.4%)

FY 2011-2012 ADOPTED BUDGET
EXPENDITURES BY ACTIVITY
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	Actual <u>2009/2010</u>	Original Budget <u>2010/2011</u>	Adjusted Budget <u>2010/2011</u>	Estimate <u>2010/2011</u>	Staff Request <u>2011/2012</u>	Council Approve <u>2011/2012</u>	Percent Change <u>%</u>	Dollar Change <u>\$</u>
Mayor and Council (GG4)	60,604	63,100	63,100	56,700	65,200	65,200		
Legal Services (GG6)	91,067	115,000	200,000	220,000	115,000	115,000	0.0%	-
Town Administration (GG8)	493,646	484,500	484,500	477,100	498,700	498,700	2.9%	14,200
Administrative and Financial Services (GG12)	1,038,145	1,033,600	1,033,600	1,044,100	1,097,500	1,097,500	6.2%	63,900
Planning and Building Department (PB3)								
Planning (PB6)	504,719	377,800	377,800	369,800	411,200	411,200	8.8%	33,400
Building Regulation (PB8)	226,272	198,500	198,500	194,200	281,900	281,900	42.0%	83,400
Total, Planning and Building Department:	730,991	576,300	576,300	564,000	693,100	693,100	20.3%	116,800
Police Services (P3)	3,054,384	3,000,000	3,050,000	3,050,000	3,044,000	3,044,000	1.5%	44,000
Fire Department (F4)								
Fire Administration (F8)	279,047	280,800	280,800	276,200	307,000	307,000	9.3%	26,200
Fire Prevention (F9)	62,645	76,400	76,400	58,800	130,400	130,400	70.7%	54,000
Fire Suppression (F10)	2,273,682	2,188,000	2,188,000	2,140,800	2,083,700	2,083,700	(4.8%)	(104,300)
Emergency Medical Services (F14)	1,438,649	1,474,100	1,474,100	1,475,800	1,725,700	1,725,700	17.1%	251,600
Disaster Preparedness (F16)	20,761	48,100	48,100	28,000	16,900	16,900	(64.9%)	(31,200)
Total, Fire Department:	4,074,784	4,067,400	4,067,400	3,979,600	4,263,700	4,263,700	4.8%	196,300
Public Works (PW4)								
Engineering & Administration (PW8)	397,915	392,900	392,900	347,700	386,700	386,700	(1.6%)	(6,200)
Flood Control & Storm Drainage (PW14)	525,090	552,000	552,000	614,200	576,500	576,500	4.4%	24,500
Parks & Beautification (PW17)	907,248	911,600	911,600	860,000	865,700	865,700	(5.0%)	(45,900)
Street Maintenance (PW20)	572,787	576,400	576,400	474,700	570,700	570,700	(1.0%)	(5,700)
Street Sweeping (PW23)	39,164	43,500	43,500	54,700	50,900	50,900	17.0%	7,400
Street Lighting (PW24)	76,853	75,000	75,000	75,000	75,000	75,000	0.0%	-
Traffic Signals/Signs/Striping (PW25)	102,720	97,000	97,000	98,000	98,000	98,000	1.0%	1,000
Weed Abatement for Fire Protection (PW26)	86,215	79,100	79,100	76,600	-	-	(100.0%)	(79,100)
National Pollutant Discharge Elimination System (PW27)	59,281	60,900	55,000	64,400	73,300	73,300	20.4%	12,400
Total, Public Works:	2,767,273	2,788,400	2,782,500	2,665,300	2,696,800	2,696,800	(3.3%)	(91,600)

FY 2011-2012 ADOPTED BUDGET
EXPENDITURES BY ACTIVITY
(Excludes Sewer Fund; Charges from Self-Insurance Funds Included)

	<u>Actual</u> <u>2009/2010</u>	<u>Original</u> <u>Budget</u> <u>2010/2011</u>	<u>Adjusted</u> <u>Budget</u> <u>2010/2011</u>	<u>Estimate</u> <u>2010/2011</u>	<u>Staff</u> <u>Request</u> <u>2011/2012</u>	<u>Council</u> <u>Approve</u> <u>2011/2012</u>	<u>Percent</u> <u>Change</u> <u>%</u>	<u>Dollar</u> <u>Change</u> <u>\$</u>
Recreation Department (R3)								
Recreation Center and Programs (R8)	510,479	512,600	512,600	457,100	575,300	575,300	12.2%	62,700
Outdoor Facilities and Programs (R10)	131,812	142,200	142,200	126,900	147,500	147,500	3.7%	5,300
Neil Cummins Gym and Programs (R11)	100,113	115,300	115,300	112,000	122,500	122,500	6.2%	7,200
Kids Club After School Programs (R12)	145,792	160,200	160,200	133,200	166,200	166,200	3.8%	6,000
Summer Camps and Playground Programs (R13)	255,163	258,700	258,700	261,700	270,800	270,800	4.7%	12,100
Total, Recreation Department:	1,143,359	1,189,000	1,189,000	1,090,900	1,282,300	1,282,300	7.9%	93,300
Other Budgets (Q1)								
Park Madera Center Debt (Q10)	773,027	774,200	774,200	774,200	775,200	775,200	0.1%	1,000
TRANS Short Term Debt (Q10) *	3,583,651	3,584,000	-	-	3,584,000	3,584,000	0.0%	-
Other Debt Service (Q10-Q11)	240,205	240,200	240,200	240,200	218,300	218,300	(9.1%)	(21,900)
Other Activities & JPA's (Q3-Q16)	433,548	441,100	435,500	430,400	444,600	444,600	0.8%	3,500
Total, Other Budgets:	5,030,431	5,039,500	1,449,900	1,444,800	5,022,100	5,022,100	(0.4%)	(17,400)
Capital Projects (GC2-GC6)	742,281	3,125,000	2,675,000	2,280,500	1,273,000	1,233,000	(59.3%)	(1,852,000)
TOTAL EXPENDITURES:	19,226,965	21,481,800	17,571,300	16,873,000	20,051,400	20,011,400	(6.7%)	(1,432,500)

* TRANS is a cash management tool and is classified as an "Agency Fund". Does not report revenue or expenditures.